

LEP - Lancashire Innovation Board

Monday 5th June 2023 in Committee Room 'C' - The Duke of Lancaster Room, County Hall, Preston at 10.30 am

Agenda

- 1. Welcome and Apologies for Absence**
- 2. Declaration of Interests**

Board Members are asked to consider any Pecuniary and Non-Pecuniary Interests they may have to disclose to the meeting in relation to matters under consideration on the Agenda.
- 3. Minutes of the Meeting held on 06 February 2023 (Pages 1 - 6)**
- 4. Chairs Welcome/Board Members' Update**

Verbal Updates
- 5. Proposed appointment of a new member to the Innovation Board (Pages 7 - 10)**
- 6. Update from Simon Lawrence**

Verbal Update – Simon Lawrence, Director of Growth and Regeneration, Lancashire County Council
- 7. Update from the Skills Hub**

Verbal Update – Dr Michele Lawty-Jones, Director of Lancashire Skills Hub, Director of Skills and Employment, Lancashire County Council
- 8. Update on the National Cyber Force (NCF)**

Verbal Update
- 9. Lancashire Innovation Plan Update/Progress Report (Pages 11 - 20)**

Report to be followed by a presentation
- 10. AOB**
- 11. Date of Next Meeting**

The next scheduled meeting of the Board will be held at 10.30am on the 4th September 2023 in Committee Room 'C' The Duke of Lancaster Room at County Hall, Preston.



LEP - Lancashire Innovation Board

Minutes of the Meeting held on Monday, 6th February, 2023 at 10.30 am in Committee Room 'C' - The Duke of Lancaster Room, County Hall, Preston.

Present:

Professor G Baldwin - Chair

Ms M Conlon	Mr M Kenny
Ms J Dalton	Mr R O'Neill*
Mr M Gibson	Mr J Smythe
Ms R Jenkins	Mr M Spinks
Mr T Attard OBE DL*	

*Attended the meeting remotely via MS Teams

In attendance

Andy Walker, Head of Service - Business Growth, Lancashire County Council.
Maya Ellis, Senior Project Officer – Business Growth, Lancashire County Council.
Mike Neville, Senior Democratic Services Officer, Lancashire County Council.
Hannah Lysons, Democratic Services Officer, Lancashire County Council.

1. Welcome and apologies

The Chair welcomed everyone to the meeting and presented apologies from Mr R Holland and Mr D Williams. Apologies were also received from Mr R McGrath. The Chair reminded everyone present to use the microphones provided when speaking so that the Board members who had joined the meeting remotely would be able to hear the discussion.

2. Declaration of Interests

No declarations of interests were made at this point in the meeting.

3. Minutes of the Last Meeting

The Chair noted that the appointment of Mr R McGrath, Mr R O'Neill, Ms R Jenkins and Mr A Attard, OBE DL as Board members had been approved by the Lancashire Enterprise Board on 13th December 2022.

Resolved: That the Minutes of the meeting held on 5th December 2022 are confirmed as an accurate record and signed by the Chair.

4. Spotlight Board member reports

As three of the newly appointed Board members were in attendance the Chair

invited everyone present to introduce themselves and then asked the individual new Board members to give details on their background.

Rommany Jenkins informed the meeting that as the Institutions Engagement Manager at Research England she liaised with a range of Higher Education providers in England to provide funding at an institutional level through block grant QR funding (primarily to support research), block grant HEIF funding (to support knowledge exchange) and a small number of competitive funds supporting small research units and infrastructure.

Tony Attard reported that he was Chairman of the Panaz group of companies, the Chairman of Alusid (a company spun out of the University of Central Lancashire creating commercial tiles and solid surfaces from waste streams) and an alumnus of Manchester University where he sat on the Board for Material Science. He had previously been Chairman of the Marketing Lancashire Ltd Board and High Sheriff for Lancashire and was currently a Deputy Lieutenant.

Rory O'Neill, the Director of Communications for Westinghouse in the UK, reported that his work was primarily around the nuclear fuel fabrication and manufacturing facility at Springfields where electricity generation had become increasingly significant due to the impact on the energy market of the conflict in Ukraine. However, the company was also working on driving social value into the locality through its support for recruitment/skills/training and procurement.

Resolved: That the comments from new Board members are noted.

5. Update on the Innovation Plan 2023-28.

Maya Ellis, Senior Project Lead for Business Growth, presented a report on activity following the approval of the Lancashire Innovation Plan, including the development of an operating plan, key performance indicators, marketing, and recruitment of staff.

The creation of a public facing document summarising the contents of the Innovation Plan was discussed and it was noted that this would be useful when communicating the Plan to both the public and the business community. Board members were also presented with some examples of the proposed layout and colour scheme for the PR associated with the Innovation Plan which would be formally launched in April 2023. Existing and future branding/communications were discussed and the importance of establishing a clear consistent message regarding innovation was recognised.

Funding was discussed and it was noted that the intention was to secure initial resources from Lancashire County Council and the Lancashire Enterprise Partnership and align plans with existing budgets from universities, the AMRC and others.

Ms Ellis outlined how some initial resources would be required to establish a small team to oversee implementation of the Innovation Plan, details of which were set out in the report. It was acknowledged that there would be an opportunity to recruit people who had the relevant skills and experience in

July/August 2023 following the end of existing ERDF programs and Ms Ellis confirmed that she would approach universities and other organisations. It was also suggested that the potential for others to contribute to social economic activity associated with implementation of the Plan, either through private sponsorship, benefits in kind or the use of secondments should be explored.

The need for a clear definition of innovation was discussed and the Board recognised that part of any future PR would involve an element of education on innovation in Lancashire.

Regarding the establishment of Key Performance Indicators, the Board was informed that whilst the focus would be on end technology and point development there would be an opportunity to develop KPIs around broader themes. Ms Ellis undertook to speak to Ms Conlon outside of the meeting regarding data analytics and information which could be drawn from the national manufacturing supply chain database.

Resolved: That the feedback from the Board is noted.

6. Proposed sponsors for Innovation Plan actions

Maya Ellis, Senior Project Lead for Business Growth, presented a report on a proposal for Board members to take ownership of the implementation of the Innovation Plan 2023-28 by acting as sponsors for specific actions set out in the Plan.

In considering the report the Board noted that the action around clustering activity in support of the National Cyber Force at Samlesbury had not been allocated due to the current vacancy of the Board for a member representing SMEs. It was also noted that a sponsor had not yet been identified in relation to the provision of Administration.

The Board considered the remaining actions set out in the table and individual Board members agreed to act as sponsor for specific actions as set out below.

It was also proposed that Board members consider acting as Co-Sponsor for the activities to create resilience by sharing the workload and foster collaboration between Board members

Resolved:

1. That approval is given for individual members of the Board to act as Sponsor and Co-sponsor (as set out in the table above) for the implementation and monitoring of the actions set out in the Innovation Plan.
2. That the Senior Project Lead contact individual Board members to identify and confirm sponsorship for any unallocated actions set out in the table specified in 1 above and to identify additional Co-Sponsors where appropriate.

Action	Board Sponsor
1 Grow	
1.1 Enable effective clustering activity in support of the National Cyber Force at Samesbury.	Vacant (SME rep)
1.2 Catalyse spin-offs from Lancashire universities, and 'spin-ins' from outside the County	D Williams
1.3 Improve the availability of attractive, digitally enabled, flexible grow-on office space in city/town centres	M Gibson
1.4 Define detailed Smart Specialisation strategy	M Spinks & D Williams (to be agreed)
1.5 Secure external funding to help strengthen Lancashire's innovation ecosystem. (Partnerships & resource generation)	R Holland (to be agreed).
2 Expand	
2.1 Utilise innovation assets such as AMRC, EIC, HIC to build innovation capacity and capability in Lancashire's businesses.	M Conlon
2.2 Deliver programmes of effective innovation support to Lancashire's SMEs	M Kenny
2.3 Create 'innovation partnerships' to connect key stakeholders across public and private sector organisations to find Lancashire-based solutions to key challenges.	No Sponsor allocated.
3 Connect	
3.1 Work with adjacent regions to increase Lancashire's participation in relevant networking opportunities in/around Greater Manchester (GM), Liverpool City Region (LCR) and beyond.	R O'Neill
3.2 Establish and resource cluster organisations for identified Smart Specialisation sectors, where these do not already exist.	J Smythe
3.3 Develop a start-up pitch events programme for Lancashire.	R McGrath (to be agreed)
4 Tell	
4.1 Develop and resource an innovation marketing strategy for Lancashire.	J Dalton & M Spinks
4.2 Develop a technology and market foresight observatory to monitor Lancashire's evolving capabilities and to ensure that skills development aligns with business/technology need.	R Jenkins
5 Administration	
Support and administration	No Sponsor allocated

7. Update on current year work.

The Board considered an update report on use of the Lancashire County Council innovation budget and associated activities, during which the following comments were made.

- A decision was still awaited on a bid for the Innovate UK Launchpad.
- Lancaster University was developing a bid for the Research England Development Fund which would include a letter of support from Lancashire County Council and the Lancashire LEP. The Senior Project Lead for Business Growth, Ms Conlon, and Ms Jenkins to pick up a discussion regarding similar work in Yorkshire where Sheffield University have been involved and may be able to share learnings via AMRC.
- Following a workshop with the Connected Places Catapult work was being done to focus on the last mile of transport between Lancaster and Morecambe with a view to building sustainability around the Eden North Project. Lancaster University were to hold a planning workshop on 23rd February 2023 to consider scenarios around future provision of sustainable transport by bus, foot, and cycle to enhance the customer journey/experience.
- The Innovation Marketing Manager continued to develop various media under the 'Innovate Lancashire' brand, including a weekly podcast with different innovators across Lancashire.
- Arrangements were being made for the Innovation Festival to be held on 13th October 2023 at AMRC and the Innovation Challenge (a 'Dragons Den' style event) to be held on 14th June 2023 in Preston.
- Fraser House in Lancaster continued to be an example of best practice in terms of providing high quality space for innovative co-working and collaborations between people.
- It was anticipated that the impact of the pandemic on the valuations of companies currently being seen in the US would begin to be seen in the UK towards the end of the year and will impact on the ability of companies to make effective bids for funding.
- The potential impact of Tech Nation ceasing operations with effect from 31st March 2023 after Barclays secured £12m in government funding, bringing an end to over a decade of support for UK technology start-up businesses.
- Work was ongoing regarding the definition and identification of clusters in Lancashire and an update would be presented to future meeting of the Board.
- Investment Zones were still under consideration and had been mentioned at the recent Convention of the North. 17 expressions of interest regarding investment zones in Lancashire (which contained a knowledge transfer or

partnership component) had been submitted previously. It was anticipated that there would be a further call for investment zones in the future and with some additional development work Lancashire would be well placed to provide a short list at that time.

Resolved: That the comments of the Board are noted.

8. Date of Next Meeting and potential future visit/venue

The Chair noted that the next scheduled Board meeting would be held at 10.30am on 5th June 2023 in Committee Room 'C' – the Duke of Lancaster Room at County Hall, Preston. The Board discussed potentially holding future meetings at different locations around Lancashire, provided that a suitable venue could be identified.

Resolved: That the Senior Project lead explore the possibility of the Innovation Board on 5th June 2023 being held at the alternative venue of Westinghouse Springfields Fuels Ltd, Station Rd, Lea Town, Preston PR4 0XJ

LEP – Sub Committee

LEP - Lancashire Innovation Board

Private and Confidential: NO

Date: Monday, 5 June 2023

Proposed appointment of one new member to the Innovation Board

Report Author: Maya Ellis, maya.ellis@lancashire.gov.uk

Executive Summary

This report refers to a nomination for the appointment of a new Board member to fill the vacant position 'UK Wide Research and Innovation' on the Innovation Board following the resignation of Rick Holland.

Recommendation

- (i) The Lancashire Innovation Board is asked to approve the appointment of the nominee as set out in the report, and recommend them to the LEP Board for approval.

Background and Advice

In June 2020 the Lancashire Enterprise Partnership Board approved the establishment of an Innovation Board, for the purpose of holding to account the delivery of the innovation activities in the Innovation Plan and to set future strategic innovation priorities.

The Board, which is a committee of the main LEP Board, can consist of a maximum of 15 members and meets four times per year, or subject to business need. The current membership of the Board is set out below.



1	Chair	G Baldwin	Vice Chancellor, UCLan
2	Deputy Chair	C Whelan	Ansuka Group
3	Independent Rep	T Attard OBE DL	(Corporate & Manufacturing)
4	Skills & International Rep	Melissa Conlon	AMRC North West
5	UK RI Rep	Vacancy	Vacancy
6	Universities Rep	D Williams	Director of R&I, Lancaster University
7	Research & Science Rep	R Jenkins	Research England
8	Start-up, Micro & SME Rep	Vacancy	Vacancy
9	Strategy & Branding Rep	J Dalton	Groundswell Innovation Ltd
10	Thematic – Health & Life Sciences	M Kenny	Innovation Agency (AHSN)
11	Thematic – Energy & Environment	Rory O'Neill	Westinghouse
12	Thematic – Manufacturing & Construction	Matthew Spinx	Victrex Ltd
13	Thematic – Digital, Creative & Marketing	Michael Gibson	Miralis Data Ltd
14	Thematic – Professional & Services	Russell McGrath	Sedulo
15	Thematic – Manufacturing & Construction	Judson Smythe	MGS Technical Plastics

Since the Board met on 6th February 2023, a vacancy for the 'UK Wide Research and Innovation' position has arisen due to the resignation of the previous Board member in this position, Rick Holland. A recommendation for a new board member was made by the outgoing board member as to a potential suitable replacement.

A new candidate for membership of the Board has therefore been identified and the Chair has had initial discussions with them regarding their suitability, interest, and potential contribution. Some background information about the candidate is presented in this report for consideration by the Board

Candidate:

Matthew Chapman, Knowledge Transfer Manager - MedTech and Manufacturing, Innovate UK

Matt has a background in engineering, manufacturing and consultancy, with experience across design, delivery and evaluation of innovation projects and programmes.

In his regional role, Matt has led Innovate UK KTN's place-based activity in the North West of England for the past 5 years, convening colleagues from across the wider Innovate UK group of organisations in the North West to work together more effectively and to share information & best practice.



In his sector-facing role, Matt leads on Medical Technology within the Health team at Innovate UK KTN, as well as working more broadly across health & life sciences as the point of contact in the North West.

Should the Board approve the nomination it will be necessary to seek approval from the LEP Board to formally confirm the appointments.

List of Background Papers

Paper	Date	Contact/Tel
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N/A		
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Reason for inclusion in Part II, if appropriate

None

LEP – Sub Committee

LEP - Lancashire Innovation Board

Private and Confidential: NO

Date: Monday, 5 June 2023

Lancashire Innovation Plan - Monitoring Report

Report Author: Maya Ellis, maya.ellis@lancashire.gov.uk

Executive Summary

This report details progress which has been made so far against the 12 priority actions identified in the Lancashire Innovation Plan that was previously approved by the Board.

Recommendation

- (i) The Lancashire Innovation Board are asked to consider progress on the actions as set out in the report, and ask questions as appropriate
- (ii) The Board are asked to approve the planned continuation of work toward the Lancashire Innovation Plan

Background and Advice

Below is a table detailing:

- Progress against the 12 priority actions of the Lancashire Innovation Plan;
- Noted delivery leads and board sponsors;
- Indicative KPIs (which are not yet being monitored).



1.1 Enable effective clustering activity in support of the National Cyber Force at Samlesbury	
<i>Delivery Lead: Andy Walker, LCC</i> <i>Board Sponsors: TBC</i>	
<p>This work is being led by Andy Walker at LCC.</p> <p>Recent good progress on confirming timelines with NCF has given local thematic work and renewed focus and impetus.</p> <p>Additional headroom in the LEPs 23/24 budget is also allowing us to actively pursue and resource work closely aligned with the Innovation Plan specifically the detailed business case and design of the Samlesbury Innovation Hub and renewed work to re-animate the Industrial Collaboration workstream.</p>	<p><i>(Indicative performance indicators – not yet tracked)</i></p> <p># cyber related inward investment</p> <p># Take up on computing university courses in Lancashire</p> <p># NCF employees coming from Lancashire</p>
1.2 Catalyse spin-offs from Lancashire universities, and 'spin-ins' from outside the County	
<i>Delivery Lead: Dion William, Lancaster University</i> <i>Board Sponsors: Dion Williams, Lancaster University</i>	
<p>This action is being led by Dion William on behalf of the Lancashire Universities</p> <ul style="list-style-type: none"> - Pulling together nationally comparable data on university IP commercialisation and student/grad start-ups from the Higher Education Business & Community Interaction Survey (HEBCIS) a statutory annual return to Research England completed by all UK universities, plus relevant data from the Knowledge Exchange Framework; - LU IP Team pulling together latest reports re Uni IP Commercialisation best practice from relevant bodies including Government, Praxis-Auril, etc. There is a new review just announced around University IP commercialisation that we will actively engage with; - Once above compiled we will organise a cross-HE workshop and discussion; - Led with Matt Wright and support from UCLan on a LEP/County focused bid into InnovateUK Launchpad call before Xmas 22 - £7M that if successful could be leveraged against this item. Decision was due before end of 2022 but now we are told 'the spring'; 	<p># spin-offs from Lancashire universities</p>



<ul style="list-style-type: none"> - LU led a £5M bid recently into the EPSRC's Place Based Impact Acceleration Account call which if successful will also align. This proposal was focused on innovation across the NW Cyber Corridor to support relevant public and private sector organisations large and small in the cyber cluster and aligned regional sectors including aerospace, defence, advanced manufacturing, energy including nuclear, etc. UCLan and Cumbria University are partners on the proposal and if successful we will also engage Edge Hill; - In the last week there was a pre-announcement of a call under Research England's Connecting Capabilities Fund with a focus on university commercialisation – we will review when further details are announced and consider a Lancashire-wide call involving other HE partners; - In aligned good new Lancaster will be signing off on our biggest ever spin-out investment in the next couple of weeks, over £5M. 	
<p>1.3 Improve the availability of attractive, digitally enabled, flexible grow-on office space in city/town centres</p>	
<p><i>Delivery Lead: Maya Ellis, LCC</i> <i>Board Sponsors: Michael Gibson, Fuuse</i></p>	
<p>This action is managed by LCC, with future input from district councils.</p> <p>This is currently being developed ad hoc including:</p> <ul style="list-style-type: none"> -Advancing discussions for a Lancashire Innovation Hub, potentially at Samlesbury with a Preston touch down site too. -Providing expertise around innovation and technology focussed businesses to support proposals for development around Preston Station. -Continuing to optimise the impact of Fraser House Hub in Lancaster and developing a service to share best practice with town deals and other programmes where innovation / collaboration spaces are being developed. <p>Future plans:</p> <ul style="list-style-type: none"> -When additional staff are in place we will begin audits of each local area to assess what collaboration and grow on space is available in each area. This will start with a collation of existing reports, and extend to commissioning new studies if necessary. 	<p>£ average (and median / quartiles) price for sqft office space</p> <p>£private investment in property development in each district</p>
<p>1.4 Define detailed Smart Specialisation strategy</p>	
<p><i>Delivery Lead: StJohn Crean, UCLan</i> <i>Board Sponsors: Dion Williams, LU / Matthew Spinx, Victrex</i></p>	



<p>This work is led by StJohn Crean at the University of Central Lancashire.</p> <p>This work is still being scoped and a more detailed update on plans will come to the September board.</p>	<p># employment in smart specialisation areas</p>
<p>1.5 Secure external funding to help strengthen Lancashire's innovation ecosystem. (Partnerships & resource generation)</p>	
<p><i>Delivery Lead: Maya Ellis, LCC</i> <i>Board Sponsors: Matt Chapman, Innovate UK</i></p>	
<p>This work is led by LCC.</p> <ul style="list-style-type: none"> -A number of bids are in process or awaiting outcome, detailed further in 3.1 and 3.1. -In addition the sector groups of the main LEP board have identified a need for more bid identification and writing resource, so there is a proposal to invest in further resource in this space shortly which will cross into the innovation space also. -We are speaking to Felicity Jones to do some consultancy work around developing a model for how best to support and develop private sponsorship and support for the Innovation Plan work. There is resource within the innovation plan for a staff role to lead on this work. The consultancy will support work the develop exactly what this role needs to look like. -As part of their feasibility work on a potential Innovation Hub at Samesbury, Plexal have also shared best practice on how they have developed their innovation ecosystem work in London, particularly around partnership development. We are not incorporating that expertise into the development of the Innovation Plan. 	<p>£ funding secured by Lancashire businesses (Innovate UK & others)</p> <p>£ funding secured in Lancashire for projects & infrastructure</p>
<p>2.1 Utilise innovation assets such as AMRC, EIC, HIC to build innovation capacity and capability in Lancashire's businesses</p>	
<p><i>Delivery Lead: Melissa Conlon, AMRC NW</i> <i>Board Sponsors: Melissa Conlon, AMRC NW</i></p>	
<p>This work is led by Melissa Conlon at the AMRC NW.</p> <p>This work is still being scoped and a more detailed update on plans will come to the September board.</p>	<p># SMEs engaged with</p> <p># SMEs supported</p> <p>% businesses innovation active</p>
<p>2.2 Deliver programmes of effective innovation support to Lancashire's SMEs</p>	
<p><i>Delivery Lead: Maya Ellis, LCC</i> <i>Board Sponsors: Mike Kenny, Innovation Agency</i></p>	
<p>This work is being led by LCC.</p>	<p># SMEs engaged with</p>



<p>-An initial 'Innovation Engagement Manager' role has been signed off and will be advertised in early June.</p> <p>'Innovate Lancashire' brand is currently sharing best practice and opportunities. We are collating and directing enquiries where we can.</p>	<p># Made Smarter grants (/ take up of all other support programmes)</p> <p>% businesses innovation active</p> <p>Survey – local awareness of opportunities</p>
<p>3.1 Work with adjacent regions to increase Lancashire’s participation in relevant networking opportunities in/around Greater Manchester (GM), Liverpool City Region (LCR) and beyond</p>	
<p><i>Delivery Lead: Matt Wright, Lancaster University</i> <i>Board Sponsors: Rory O'Neill, Westinghouse</i></p>	
<p>This work is currently being led by Matt Wright, Head of Regional Partnerships at Lancaster University. If and when the replacement joint Universities Innovation Manager is recruited, they will also support with this work. Recent activity summarised by Matt includes:</p> <ul style="list-style-type: none"> • LCC/LEP, Plexal, and Lancaster University submitted a bid to IUK for a £7.5M Launchpad. We are still awaiting decision on Launchpads chosen. The theme was to bolster the North West CyberTech corridor offering as per Innovation Plan. • 5 NW Universities have submitted a consortium bid, led by Lancaster, to EPSRC for a Place Based Impact Acceleration Accounts programme of £5M to support researchers into cyber challenges along the Manchester-Lancashire-Cumbria corridor. Next stage will be Panel interviews. • Ongoing actions to develop key links/themes with the two new Cumbria Councils Econ Development Directors to understand their priorities and potential crossover with Lancashire innovation priorities in the context of the region eg around Cyber, Manufacturing, Environmental, Community – all in terms of Place/s. Also with the Cumbria Industrial Solutions Hub. • Participation in the NP11 Innovation Group and to highlight our distinctive strengths around Security & Protection incl Cyber, Advanced Manufacturing, Nuclear etc and the complementary fit with the wider Northern agenda. Needs to be more clarity on their practical actions. • Liaising with Liverpool University around their priorities – Maritime, Life Sciences, Materials, Advanced Manufacturing – and starting to agree how we cross support eg their support for Cyber ambitions where we 	<p>£ funding secured by regional partnerships for projects & infrastructure</p>



<p>are leading and our reciprocal activities alongside any opportunities that require joint bidding eg EPSRC.</p> <ul style="list-style-type: none"> • Monthly short presentation to STFC Daresbury at their Business Breakfast event and had a stand at their University Fair and was on their Innovation & Leadership Panel discussion at the Fair alongside Manchester and Liverpool Uni's, which keeps Lancashire in the regional offering. • Development of the Watchtower Advanced Engineering and Manufacturing Plan, ably led by David Bailey and the NWAA, and this is shaping up to be a detailed piece of work that neatly supports many of the objectives in the Lancashire Innovation Plan which will allow sub-sets of activity and HEI/industry input around areas such as drones; cyber; nuclear; electrification; additive etc in a regional context. • Policy Fellow of the Royal Academy of Engineering and engage regularly with national leaders in Engineering, attending their London event last month and speaking about innovation work in Lancashire and due to do a presentation to policy professionals in the Autumn – civil servants from DSIT, BEIS etc. <p>Elsewhere:</p> <ul style="list-style-type: none"> • LCC, LEP and Innovation Board colleagues have been attending Climb23 – a new national 2 day investment and innovation conference held in Leeds. Lots of fruitful connections made, particularly to bring more investor attention to Lancashire. • LLC and LEP and private sector colleagues will be attending ScaleUp Institute's (SUI) high impact economic development course; 'Driving UK Economic Growth through Scaleup Ecosystems - a Scale Up Master Class Program for Economic & Innovation Growth Teams,' with ED teams from around the UK. We attended this 5 years ago and is an exceptional networking and learning opportunity for us to build best practice. 	
<p>3.2 Establish and resource cluster organisations for identified Smart Specialisation sectors, where these do not already exist</p>	
<p><i>Delivery Lead: StJohn Crean, UCLan</i> <i>Board Sponsors: Judson Smythe, MSG Plastics / Dion Williams, LU</i></p>	
<p>This work is led by StJohn Crean at the University of Central Lancashire.</p> <p>This work is still being scoped and a more detailed update on plans will come to the September board.</p>	<p># employment in smart specialisation areas</p>



3.3 Develop a start-up pitch events programme for Lancashire

Delivery Lead: Dan Knowles, Northern Reach

Board Sponsors: Russell McGrath, Sedulo

<p>This package of work is led by a partner contracted by LCC (Dan Knowles / Northern Reach) and also worked on by LCC Co-working Lead, Rory Southworth, and our LCC Scale-up and Finance Lead, Amin Vepari.</p> <p>The future plans are building on existing ecosystem development work delivered over the last few years. These are some of the ongoing and planned activities:</p> <ul style="list-style-type: none"> -This month we have had Lancashire Tech Summit (part of Highest Point Festival in Lancaster) and then next week Lancashire Tech talks is in Skelmersdale. We also have our Tech Talks next month in Accrington which we are now planning and our next Digital Leaders Networking group which will be in Preston. All of this, alongside the general day to day Ecosystem interaction and management allows us to find potential new early stage tech businesses. - Northern Reach are in the process of recruiting a Connector who will help us to build an Angel Network. Kevin Sanderson will be joining us for 1 or two days a week in June as he takes early retirement from Handelsbanken. He is specifically tasked with meeting new starts and building our Angel network. -LCC are in the process of recruiting more co-working support at Fraser House to free up Rory to do more programme development. - Northern Reach and the LCC team have been working to put together a Tender Bid for the Barclays Ecosystem Partnership programme (the replacement for Tech Nation). Feedback from work with investors Maven and Praetura has told us that we don't have enough Angel Investors in the county, and those we do have aren't investment ready. The funding bid will seek to help us fill these gaps. - We currently have a session booked in for the 15th of June for our first official pitching event at Fraser House. The format of this will probably evolve quite quickly over time now, as many more partners are starting to show interest, but we want to get moving with something before we get too far into the year. 	<p># investors attended £ investment raised within 6 months</p>
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4.1 Develop and resource an innovation marketing strategy for Lancashire

Delivery Lead: Maya Ellis

Board Sponsors: Matthew Spinx, Victrex / Jane Dalton, Groundswell Innovation



<p>This work is being led by LCC.</p> <ul style="list-style-type: none"> -A public facing Lancashire Innovation Plan document is being finalised (a proof to be shared in person at the board meeting), and a launch planned for late June. -A PR plan will be developed with an external team, to start sharing key success stories and progress of the Innovation Plan, regionally and nationally. -Looking to work with The Behavioural Insights Team (UK Government's 'nudge unit') to help us map internal and external audiences to decide better who to target and how. -Promotion of Innovate Lancashire continues apace online and on social media. -The 4th Lancashire Innovation Festival will take place on Friday 13th October. 	<p># inward investment enquiries # mentions in national policy papers # nationally strategic projects landed</p>
<p>4.2 Develop a technology and market foresight observatory to monitor Lancashire's evolving capabilities and to ensure that skills development aligns with business/technology need</p>	
<p><i>Delivery Lead: Joe Mount, LCC</i> <i>Board Sponsors: Rommany Jenkins, Research England</i></p>	
<p>There are number of pieces of work in this space that we are currently working on aligning. This includes a project being developed by Lancaster University, monitoring and dashboard work being developed as part of Lancashire 2050, and the monitoring work being developed for the Innovation Plan.</p> <p>Future work is likely to begin with a refining and an alignment of these projects, following by a more sophisticated development of higher level foresight work.</p>	<p>Survey – partners feeling informed of landscape changes</p>
<p>Support and administration</p>	
<p>Advertisements due in early June for the following roles:</p> <ul style="list-style-type: none"> -Innovation Engagement Manager -Monitoring and Project Co-ordination Officer -Co-Working Manager (0.6FTE) -Senior Project Officer (Maternity Cover) (0.6FTE) <p>Jobs still in development but likely to be hired in September:</p> <ul style="list-style-type: none"> -Innovation Engagement Manager (2nd role) -Partnerships Manager -Catalyst Project Manager <p>Note: This reporting structure will evolve once we hire our Monitoring officer.</p>	



List of Background Papers

Paper	Date	Contact/Tel
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None

Reason for inclusion in Part II, if appropriate

None

